



2022

# SUMMARY OF QUALIFICATIONS

Keenan Hopkins Suder & Stowell Contractors, Inc.





# PRINCIPALS

## **Keenan Hopkins Suder & Stowell Contractors, Inc.**

Date of Incorporation December 6, 1996

Organization Type Subchapter C Corporation

SIC Code: 1742

## **Philip Cherné**

President / Chief Executive Officer

Started with KHS&S in 1997

## **Dennis Norman**

Chief Financial Officer

Started with KHS&S in 2003





# LOCATIONS



## SOUTHERN CALIFORNIA

5109 East La Palma Avenue  
Anaheim, CA 92807-2057  
(714) 695-3670



## WASHINGTON

22614 66th Avenue South, Suite 105  
Kent, WA 98032  
(253) 922-3445



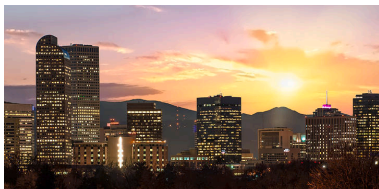
## NORTHERN CALIFORNIA

2500 Dean Leshler Drive, Suite B  
Concord, CA 94520-5317  
(925) 677-0828



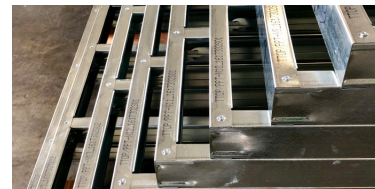
## ARCHETYPE STUDIO

6171 McLeod Drive, Suite A  
Las Vegas, NV 89120



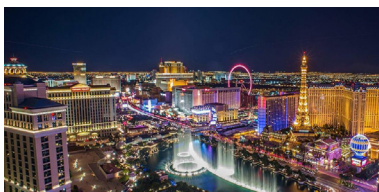
## COLORADO

720 Corporate Circle, Suite G  
Golden, CO 80401  
(720) 361-2600



## FABRICATION FACILITY

9076 Hyssop Drive  
Rancho Cucamonga, CA 91730



## LAS VEGAS

6680 Amelia Earhart Court  
Las Vegas, NV 89119  
(702) 597-3200

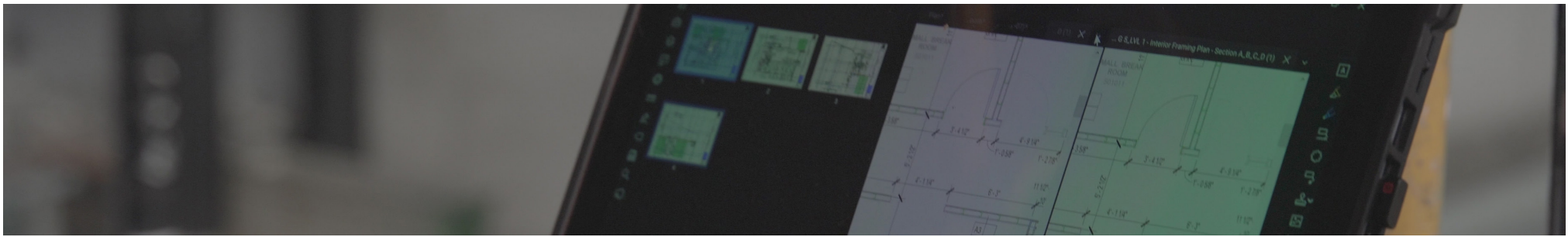




# CONTRACTOR/TRADE LICENSES

| State      | License # | Classification         | Expiration Date | State      | License #   | Classification           | Expiration Date          |               |
|------------|-----------|------------------------|-----------------|------------|-------------|--------------------------|--------------------------|---------------|
| California | 737787    | General Construction-B | Jul 31 / 2023   | Nevada     | 45979       | General-B                | Jan 31 / 2024            |               |
|            |           | Drywall-C9             | Jul 31 / 2023   |            |             | 44145                    | Theme Park-C40           | Jan 31 / 2024 |
|            |           | Lath & Plaster-C35     | Jul 31 / 2023   |            |             | 45980                    | Carpentry-C3             | Nov 30 / 2022 |
|            |           | Suspended Ceilings-D50 | Jul 31 / 2023   |            |             | 45981                    | Lath & Plaster-C17       | Nov 30 / 2022 |
|            |           | Firestopping-D64       | Jul 31 / 2023   |            |             | 71238                    | Painting & Decorating-C4 | Jun 30 / 2023 |
|            |           |                        |                 | Oregon     | 186600      | General Contractor Level | Jun 17 / 2024            |               |
|            |           |                        |                 | Washington | KHSSC-990NZ | General-GC               | Aug 09 / 2022            |               |





# SCOPE OF WORK

## Interiors/Exteriors

05400 – Cold Formed Metal Framing  
 06100 – Rough Carpentry  
 06200 – Exterior Finish Carpentry  
 07210 – Building Insulation  
 (In our work only)  
 07240 – Exterior Insulation and Finish  
 Systems (EIFS)  
 09205 – Furring and Lathing  
 09210 – Gypsum Plaster  
 09220 – Portland Cement Plaster  
 09255 – Gypsum Drywall  
 09260 – Gypsum Wallboard Systems  
 09262 – Gypsum Sheathing  
 09263 – Gypsum Board Shaft-Wall  
 Assemblies  
 09265 – Finishing of Gypsum Board

## Themed Construction

Show Design, Fabrication & Installation Management  
 Faux Finishes, Paint and Aging  
 Sculpting and Ornamentation  
 Rendered and Character Plaster  
 Finish Carpentry  
 GFRC, GFRG, FRP  
 Millwork and Casework  
 Ornamental Metal  
 Custom Doors and Windows  
 Character Signage

## Rockwork Technology

Caves and Caverns  
 Stationary Sculptures  
 Natural and Artificial Rockwork Structures  
 Special Effects, including Lighting, Audio Systems, Fog  
 and Pyrotechnics

## Specialties

Thermal Insulation  
 Mechanical Insulation  
 Sound Control Batt & Board Insulation  
 Head of Wall/Edge of Slab Fire Containment  
 MEP Firestop Systems  
 Doors & Hardware  
 Acoustical Grid & Tile Ceilings  
 Acoustical Fabric & Metal Wall Panels  
 Specialty Metal/Wood Ceilings  
 Fire Extinguishers and Cabinets  
 Bathroom Accessories  
 Fiber Cement Panel Siding



# FINANCIAL INFORMATION

## Dun and Bradstreet Number

00-929-0032

## Auditing CPA

Rendon & Associates, LLP  
 3 Point Drive, Suite 214  
 Brea, CA 92821  
 P (657) 660-1065

## Banking

CIBC  
 120 S. La Salle Street  
 Chicago, IL 60603  
 P (312) 683-7100

## Workers Comp Risk I.D. Number

WC 926249014

## Bonding

A.M. Best Rating of A, XIV

## Broker

Performance Bonding Surety & Insurance  
 Brokerage, LP  
 15901 Red Hill Ave., Suite 100  
 Tustin, CA 92780  
 Contact: Erik Johansson  
 P (714) 824-8364  
 E ejohansson@performancebonding.com

## Surety

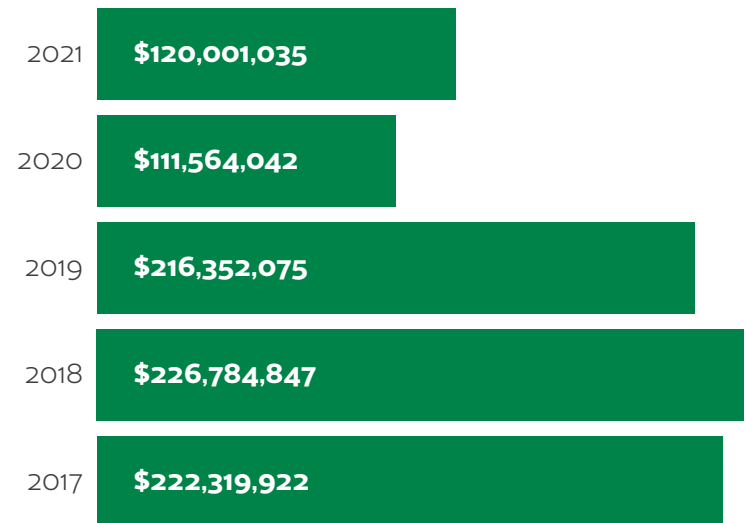
CNA SURETY  
 2020 Main St., Suite 750  
 Irvine, CA 92614  
 P (949) 399-4970

## Insurance

USI Insurance Services, LLC  
 777 South Figueroa Street, Suite 2100  
 Los Angeles, CA 90017  
 Contact: Priscilla Moore  
 P (213) 337-6330  
 E Priscilla.Moore@usi.com

## Revenue

Keenan Hopkins Suder & Stowell Contractors, Inc.







# SAFETY PROGRAM

KHS&S has one of the best safety records in the industry.

Contributing to this record is a multi-prong approach that incorporates employee-based safety committees, education, training and employee involvement through the use of suggestions and incentives.

The KHS&S Safety Program:

- Safety orientation
- New hire orientation
- Toolbox safety meetings
- Hazard communication statement
- Supervisor safety training
- On-site safety inspections
- Written safety procedures
- Hazard communication program
- Drug-free workplace

## OSHA DATA

| CALIFORNIA                             | FORM 300 2017 | FORM 300 2018 | FORM 300 2019 | FORM 300 2020 | FORM 300 2021 |
|--|---------------|---------------|---------------|---------------|---------------|
| EMR                                    | 0.61          | 0.49          | 0.59          | 0.78          | 1.11          |
| CASES WITH DAYS AWAY FROM WORK         | 2             | 1             | 1             | 1             | 1             |
| CASES WITH JOB TRANSFER OR RESTRICTION | 17            | 6             | 13            | 4             | 7             |
| OTHER RECORDABLE CASES                 | 0             | 5             | 1             | 3             | 2             |
| FATALITIES                             | 0             | 0             | 0             | 0             | 0             |
| EMPLOYEE HOURS WORKED                  | 1,289,564     | 1,038,371     | 980,147       | 663,860       | 681,011       |

| NEVADA / COLORADO                      | FORM 300 2017 | FORM 300 2018 | FORM 300 2019 | FORM 300 2020 | FORM 300 2021 |
|--|---------------|---------------|---------------|---------------|---------------|
| EMR                                    | 0.85          | 1.01          | 1.34          | 1.20          | 1.20          |
| CASES WITH DAYS AWAY FROM WORK         | 0             | 1             | 2             | 0             | 0             |
| CASES WITH JOB TRANSFER OR RESTRICTION | 2             | 10            | 10            | 0             | 1             |
| OTHER RECORDABLE CASES                 | 0             | 2             | 1             | 0             | 0             |
| FATALITIES                             | 0             | 0             | 0             | 0             | 0             |
| EMPLOYEE HOURS WORKED                  | 395,232       | 540,630       | 729,736       | 134,023       | 141,526       |

| WASHINGTON                             | FORM 300 2017 | FORM 300 2018 | FORM 300 2019 | FORM 300 2020 | FORM 300 2021 |
|--|---------------|---------------|---------------|---------------|---------------|
| EMR                                    | 0.84          | 0.96          | 0.87          | 0.72          | .77           |
| CASES WITH DAYS AWAY FROM WORK         | 0             | 0             | 0             | 1             | 0             |
| CASES WITH JOB TRANSFER OR RESTRICTION | 1             | 0             | 2             | 0             | 1             |
| OTHER RECORDABLE CASES                 | 2             | 0             | 0             | 0             | 0             |
| FATALITIES                             | 0             | 0             | 0             | 0             | 0             |
| EMPLOYEE HOURS WORKED                  | 178,066       | 109,628       | 198,356       | 135,616       | 193,511       |





# POLICIES AND PROCEDURES

- |   |          |               |               |  |       |    |       |    |  |              |       |    |                        |       |    |              |       |    |          |     |      |          |     |      |
|---|----------|---------------|---------------|--|-------|----|-------|----|--|--------------|-------|----|------------------------|-------|----|--------------|-------|----|----------|-----|------|----------|-----|------|
| <p>1. Does your company have a pre-hire alcohol/illegal substance screening program and a post-accident alcohol / illegal substance testing policy?</p> <table border="0"> <tr> <td>Pre-Hire</td> <td></td> <td>Post-Accident</td> <td></td> </tr> <tr> <td>✓ Yes</td> <td>No</td> <td>✓ Yes</td> <td>No</td> </tr> </table> <p>2. How frequently does your company conduct field inspections to determine safety compliance?</p> <ul style="list-style-type: none"> <li>✓ Weekly</li> <li>✓ Other: Bi-weekly on some fast-paced projects</li> </ul> <p>Inspections are conducted by the following:</p> <ul style="list-style-type: none"> <li>✓ Company Safety Rep.</li> <li>✓ Supervisor/Foreman/Lead</li> <li>✓ Other: Insurance rep on the job site monthly</li> </ul> <p>3. Does your company have a written safety and health program? ✓ Yes No</p> <p>4. Are safety goals developed and communicated? ✓ Yes No</p> <p>5. Does your company hold separate meetings specifically to address safety issues? ✓ Yes No</p> <p>Personal attending these meetings include:<br/>         Project superintendent; job site safety coordinator; KHS&amp;S safety director; project foreman; KHS&amp;S safety committee members.</p> <p>6. Do you conduct a pre-project hazard analysis? ✓ Yes No</p> <p>7. Do your work crews conduct daily safety meetings before the start of each shift/job? ✓ Yes No</p> | Pre-Hire |               | Post-Accident |  | ✓ Yes | No | ✓ Yes | No | <p>8. Does your company conduct a separate safety orientation for new employees? (Also available in Spanish) ✓ Yes No</p> <p>9. Does your company provide safety training classes for your employees? ✓ Yes No</p> <p>10. Does your company document employee specialty certifications for specific trades, equipment or job functions? ✓ Yes No<br/>         Powered Forklift, Boom Lift, Scissor Lift, Pin Gun Training (Hilti, Ramset, Powers), Harness Training, Scaffold Awareness, CPR, First Aid</p> <p>11. Does your company have an employee safety incentive program? ✓ Yes No</p> <p>12. Does your company conduct accident and incident investigations, which identify root causes? ✓ Yes No</p> <p>13. Are completed accident/incident reports distributed to management? ✓ Yes No</p> <p>14. Do reports include near-miss incidents? ✓ Yes No</p> <p>15. Does your company conduct valid driver's license record verification on all employees required to operate a company vehicle on the job? ✓ Yes No</p> <p>16. Are your employees required to complete OSHA construction safety course(s)?</p> <table border="0"> <tr> <td>OSHA 10 Hour</td> <td>✓ Yes</td> <td>No</td> </tr> <tr> <td>OSHA 10 Hour (Spanish)</td> <td>✓ Yes</td> <td>No</td> </tr> <tr> <td>OSHA 30 Hour</td> <td>✓ Yes</td> <td>No</td> </tr> <tr> <td>OSHA 500</td> <td>Yes</td> <td>✓ No</td> </tr> <tr> <td>OSHA 501</td> <td>Yes</td> <td>✓ No</td> </tr> </table> | OSHA 10 Hour | ✓ Yes | No | OSHA 10 Hour (Spanish) | ✓ Yes | No | OSHA 30 Hour | ✓ Yes | No | OSHA 500 | Yes | ✓ No | OSHA 501 | Yes | ✓ No |
| Pre-Hire  |          | Post-Accident |               |  |       |    |       |    |  |              |       |    |                        |       |    |              |       |    |          |     |      |          |     |      |
| ✓ Yes   | No       | ✓ Yes         | No            |  |       |    |       |    |  |              |       |    |                        |       |    |              |       |    |          |     |      |          |     |      |
| OSHA 10 Hour  | ✓ Yes    | No            |               |  |       |    |       |    |  |              |       |    |                        |       |    |              |       |    |          |     |      |          |     |      |
| OSHA 10 Hour (Spanish)  | ✓ Yes    | No            |               |  |       |    |       |    |  |              |       |    |                        |       |    |              |       |    |          |     |      |          |     |      |
| OSHA 30 Hour  | ✓ Yes    | No            |               |  |       |    |       |    |  |              |       |    |                        |       |    |              |       |    |          |     |      |          |     |      |
| OSHA 500  | Yes      | ✓ No          |               |  |       |    |       |    |  |              |       |    |                        |       |    |              |       |    |          |     |      |          |     |      |
| OSHA 501  | Yes      | ✓ No          |               |  |       |    |       |    |  |              |       |    |                        |       |    |              |       |    |          |     |      |          |     |      |







# REFERENCES

## Trade References

**ACME Tool & Construction Supply**  
4040 Douglas Way  
Lake Oswego, OR 97035  
Faryn Egger  
E. faryne@acmetool.com

**Action Gypsum Supply**  
PO Box 40010  
Houston, TX 77240  
Gloria Macias  
E GloriaM@actiongypsum.com

**Foundation Building Materials**  
8542 East Slauson Avenue  
Pico Rivera, CA 90660  
Gordon Gibson  
E Gordon.Gibson@fbmsales.com

**Smalley & Company**  
861 S. Jason St.  
Denver CO 80223  
Dawn Oliver  
E d.oliver@smalleyandcompany.com

**Tomarco Fastening Systems and Tools**  
6600 Artesia Boulevard  
Buena Park, CA 90620  
Angie Alfonso  
E Angie@isatsb.com

## Contractor References

**PCL Construction Services**  
500 North Brand Blvd. #1500  
Glendale, CA 91203  
Jack Sample  
P (818) 246-3481

**Whiting-Turner Contracting Company**  
250 Commerce Street  
Suite 150  
Irvine, California 92602  
Len Cannatelli  
P (949) 795-7761

**Rudolph and Sletten**  
2 Circle Star Way, 4th Floor  
San Carlos, CA 94070  
Jon Foad  
P (916) 257-4435

## Owner References

**Station Casinos, Inc.**  
1505 South Pavilion Center Drive  
Las Vegas, NV 89135  
P (702) 221-6734

**Universal Studios Hollywood**  
100 Universal City Plaza  
Universal City, CA 91608  
Gene Dobrzyn  
P (818) 777-1000

**Walt Disney Imagineering**  
1401 Flower St  
Glendale, CA 91201  
Craig Russell  
P (818) 544-6500

Owner Representative  
**Jerry Shore**  
P (702) 332-8830

## Industry Involvement

**ABC** Associated Builders and Contractors  
**AGC** Associated General Contractors  
**AIA** The American Institute of Architects  
**ASPE** American Society of Professional Estimators  
**AWCI** Association of the Wall & Ceiling Industries International  
**EIMA** EIFS Industry Members Association  
**IAAPA** International Association of Amusement Parks and Attractions  
**NCDCA** Northern California Drywall Contractors Association  
**NWCB** Northwest Wall and Ceiling Bureau  
**TEA** Themed Entertainment Association  
**USGBC** U.S. Green Building Council  
**WWCCA** Western Wall & Ceiling Contractors Association  
**WACA** Wall And Ceiling Alliance





# SIGNIFICANT PROJECTS IN PROGRESS

| PROJECT NAME                  | LOCATION           | OWNER/DEVELOPER           | GC/EMPLOYER                               | COMPLETION |
|-------------------------------|--------------------|---------------------------|---|------------|
| Fontainebleau                 | Las Vegas, NV      | Fontainebleau Development | W.A. Richardson Builders                  | 2023       |
| Populous                      | Denver, CO         | Urban Villages            | Beck                                      | 2023       |
| Lucas Museum of Narrative Art | Los Angeles, CA    | Lucas Ranch               | Hathaway Dinwiddie Construction Company   | 2023       |
| Microsoft Expansion           | Redmond, WA        | Microsoft                 | Skanska - Balfour Beatty, A Joint Venture | 2022       |
| P526                          | Universal City, CA | Universal Studios         | PCL Construction                          | 2022       |

# COMPLETED PROJECTS

| PROJECT NAME                                 | LOCATION           | OWNER/DEVELOPER                      | GC/EMPLOYER                         | COMPLETION |
|--|--------------------|--------------------------------------|-------------------------------------|------------|
| 1120 Denny                                   | Seattle, WA        | Onni Group                           | Onni Group                          | 2022       |
| San Manuel Yaamava                           | Highland, CA       | San Manuel Band of Mission Indians   | PENTA                               | 2021       |
| UCLA Le Conte                                | Los Angeles, CA    | University of California Los Angeles | PCL Construction                    | 2021       |
| Meow Wolf                                    | Denver, CO         | Meow Wolf                            | Martin Harris Construction          | 2021       |
| Stack  | San Jose, CA       | Stack                                | Holder Construction                 | 2021       |
| Natomas Crossing                             | Sacramento, CA     | Alleghany Properties                 | Whiting-Turner Contracting Co.      | 2020       |
| Meow Wolf                                    | Las Vegas, NV      | Meow Wolf                            | Martin Harris Construction          | 2020       |
| UCSD   | San Diego, CA      | University of California San Diego   | Clark Construction Group            | 2020       |
| Muckleshoot Casino                           | Auburn, WA         | Muckleshoot Indian Tribe             | Swinerton                           | 2020       |
| Wynn Convention Center                       | Las Vegas, NV      | Wynn Resorts                         | PENTA                               | 2020       |
| Project Sycamore                             | Aurora, CO         | JP Morgan Chase & Co                 | Holder Construction                 | 2020       |
| Angel of the Winds Casino                    | Arlington, WA      | Stillaguamish Tirbe of Indians       | Swinerton                           | 2020       |
| Casino Morongo Expansion                     | Cabazon, CA        | Morongo Band of Mission Indians      | Moorefield Construction, Inc.       | 2020       |
| Kaiser Baldwin Park                          | Baldwin Park, CA   | Kaiser Permanente                    | Pankow                              | 2019       |
| Lawrence Berkeley Livermore Lab              | Berkeley, CA       | University of California Berkeley    | Rudolph and Sletten                 | 2019       |
| Hard Rock Fire Mountain                      | Sacramento, CA     | Estom Yumeka Maidu Tribe             | Moorefield-Yates, A Joing Venture   | 2019       |
| Jurassic World                               | Universal City, CA | Universal Studios                    | PCL Construction                    | 2019       |
| Beverly Center                               | Los Angeles, CA    | Taubman Centers                      | Jacobsen Swinerton, A Joint Venture | 2019       |
| Star Wars: Galaxy's Edge                     | Anaheim, CA        | Walt Disney Imagineering             | Whiting-Turner Contracting Co.      | 2019       |
| Microsoft Campus Renovations                 | Redmond, WA        | Microsoft                            | Skanska                             | 2019       |
| Gaylord Rockies Resort & Convention Center   | Aurora, CO         | Gaylord Hotels                       | Mortenson/WELBRO, A Joint Venture   | 2019       |
| Stanford Hospital                            | Stanford, CA       | Stanford University                  | Clark/McCarthy, A Joint Venture     | 2018       |
| Pechanga Resort Hotel Expansion              | Temecula, CA       | Pechanga Tribe                       | Tutor Perini                        | 2018       |
| Tropicana Pedestrian Bridge                  | Las Vegas, NV      | Tropicana                            | Whiting-Turner Contracting Co.      | 2017       |
| Kaiser La Habra                              | La Habra, CA       | Kaiser Permanente                    | Swinerton                           | 2017       |
| California Baptist University - Event Center | Riverside, CA      | California Baptist University        | Sundt                               | 2017       |
| Westfield Century City                       | Century City, CA   | Westfield Group                      | Westfield Group                     | 2017       |
| Cowlitz Casino                               | Ridgefield, WA     | Cowlitz Indian Tribe                 | Swinerton                           | 2017       |
| 255 S. King Street                           | Seattle, WA        | Embassy Suites                       | SODO Builders                       | 2017       |
| Duff Brewery at Universal Studios            | Universal City, CA | Universal Studios                    | Clark Construction Group            | 2016       |
| Red Rock Casino Kit Kat                      | Las Vegas, NV      | Red Rock Casino                      | LBC                                 | 2016       |

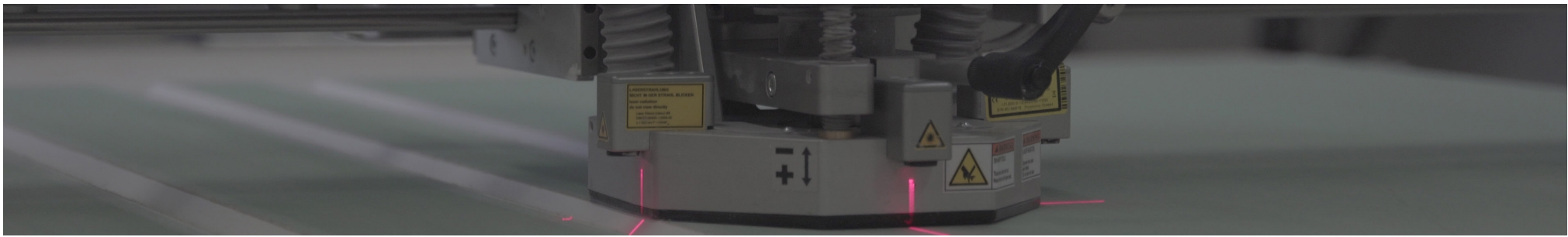




# COMPLETED PROJECTS CONTINUED

| PROJECT NAME                            | LOCATION             | OWNER/DEVELOPER                          | GC/EMPLOYER                    | COMPLETION |
|---|----------------------|--|--------------------------------|------------|
| Coresite SV7                            | Santa Clara, CA      | Coresite                                 | MATT Construction              | 2016       |
| Bellevue First Congregational Church    | Bellevue, WA         | Bellevue First Congregational Church     | Goudy Construction             | 2016       |
| CMC Roberts Pavillion                   | Claremont, CA        | Claremont McKenna College                | PCL Construction               | 2016       |
| Yakama Legends Casino                   | Yakama, WA           | Confederated Tribes of the Yakama Nation | Swinerton                      | 2016       |
| Mayo Civic Center Expansion             | Rochester, MN        | Mayo Civic Center                        | Knutson Construction           | 2016       |
| Jay Paul Residence                      | San Francisco, CA    | Jay Paul                                 | Level 10 Construction          | 2016       |
| Santa Clara Family Justice Center       | Santa Clara, CA      | Judicial Council of California           | Hensel Phelps                  | 2016       |
| Strata Vail                             | Vail, CO             | Lionshead Inn, LLC                       | PCL Construction               | 2016       |
| The Pendry                              | San Diego, CA        | Robert Green                             | Davis Reed Construction        | 2016       |
| Chumash Casino Resort Expansion         | Santa Ynez, CA       | Santa Ynez Band of Chumash Indians       | Tutor Perini                   | 2016       |
| Fountainview at Gonda West              | Playa Vista, CA      | Los Angeles Jewish Home                  | C.W. Driver                    | 2016       |
| Henderson Hospital                      | Henderson, NV        | Universal Health Services, Inc. (UHS)    | Turner Const./SR Const. JV     | 2016       |
| Craig Hospital                          | Englewood, CO        | Craig Hospital                           | GE Johnson                     | 2016       |
| University of Iowa, Children's Hospital | Iowa City, IA        | State Board of Regents, State of Iowa    | Gilbane                        | 2016       |
| USC Gloria Kauffman School of Dance     | Los Angeles, CA      | University of Southern California        | MATT Construction              | 2016       |
| Timber Ridge at Talus, Phase II         | Issaquah, WA         | Timber Ridge LCS                         | The Weitz Company              | 2016       |
| The Gardens / Hawaiian Gardens Casino   | Hawaiian Gardens, CA | Hawaiian Gardens Casino                  | Swinerton                      | 2015       |
| Broadway Plaza Redevelopment            | Walnut Creek, CA     | Macerich                                 | Rudolph and Sletten            | 2015       |
| University of Iowa, Hancher Hall        | Iowa City, IA        | University of Iowa                       | Williams Brothers Construction | 2015       |
| Wizarding World of Harry Potter         | Universal City, CA   | Universal Studios                        | PCL Construction               | 2015       |
| CU Boulder Athletic Complex             | Boulder, CO          | Colorado University                      | M.A. Mortenson Construction    | 2015       |
| Mall of America, Phase 1                | Bloomington, MN      | North Pad Retail, LLC                    | M.A. Mortenson Construction    | 2015       |
| Vintage on Selby                        | St. Paul, MN         | The Vintage on Shelby, LLC               | Ryan Companies                 | 2015       |
| Capitol Office Building                 | St. Paul, MN         | State of Minnesota                       | M.A. Mortenson Construction    | 2015       |
| U. of Minnesota, Ambulatory Care Center | Minneapolis, MN      | Regents of the University of Minnesota   | McGough Construction           | 2015       |
| San Francisco War Memorial              | San Francisco, CA    | City and County of San Francisco         | Pankow                         | 2015       |
| Silverton Timeshare - Tower 1           | Las Vegas, NV        | The Berkley Group                        | PENTA                          | 2015       |
| Simpsons Land at Universal Studios      | Universal City, CA   | Universal Studios                        | PCL Construction               | 2015       |
| The Source                              | Buena Park, CA       | M&D Properties                           | Swinerton                      | 2015       |
| 100 St. Paul                            | Cherry Creek, CO     | The Pauls Corporation                    | GE Johnson                     | 2015       |
| Timberwolves / Lynx Practice Facility   | Minneapolis, MN      | Taylor Spots Properties                  | M.A. Mortenson Construction    | 2015       |





# COMPLETED PROJECTS CONTINUED

| PROJECT NAME                             | LOCATION             | OWNER/DEVELOPER                           | GC/EMPLOYER                    | COMPLETION |
|--|----------------------|---|--------------------------------|------------|
| Limon K-12                               | Limon, CO            | Limon School District                     | Haselden Construction          | 2015       |
| Universal 947                            | Hollywood, CA        | Universal Studios                         | PCL Construction               | 2015       |
| 250 Columbine                            | Denver, CO           | Western Development                       | PCL Construction               | 2015       |
| Las Vegas Premium Outlet Mall, Phase III | Las Vegas, NV        | Simon Property Group                      | Whiting-Turner Contracting Co. | 2015       |
| Akron Children's Hospital, New Tower     | Akron, OH            | Akron Children's Hospital                 | Welty/Boldt, Joint Venture     | 2015       |
| CSU Channel Islands, West Hall           | Camarillo, CA        | California State University               | Sundt                          | 2015       |
| Bellevue Marriott                        | Bellevue, WA         | Marriott International                    | Walsh Pacific                  | 2015       |
| San Francisco General Hospital           | San Francisco, CA    | City of San Francisco, Dept. of Health    | Webcor Builders                | 2015       |
| Galleria Mall Expansion                  | Las Vegas, NV        | Forest City                               | Whiting-Turner Contracting Co. | 2015       |
| Yolo Superior Courthouse                 | Woodland, CA         | Judicial Council of California            | Hensel Phelps                  | 2014       |
| One South Market                         | San Jose, CA         | Essex Property Trust                      | Howard S. Wright               | 2014       |
| Sutter General Hospital, Renovations     | Sacramento, CA       | Sutter Medical Center                     | Boldt                          | 2014       |
| Sioux City Hard Rock                     | Sioux City, IA       | Hard Rock Hotel & Casino                  | Conlon Construction            | 2014       |
| Anderson Lucchetti WCC                   | Sacramento, CA       | Sutter Medical Center                     | Boldt                          | 2014       |
| Virginia Mason Medical Center            | Seattle, WA          | Virgnia Mason                             | Skanska                        | 2014       |
| Kaiser Cerritos Medical Office Building  | Cerritos, CA         | Kaiser Permanente                         | Pankow                         | 2014       |
| Palo Alto Medical Foundation, Phase I    | San Carlos, CA       | Palo Alto Medical Foundation              | Skanska                        | 2014       |
| Broadmoor West Renovation                | Colorado Springs, CO | Anschutz Corporation                      | GE Johnson                     | 2014       |
| Regional Medical Center, San Jose        | San Jose, CA         | Regional Medical Center of San Jose       | Skanska                        | 2014       |
| Film Archive & Preservation Center       | Santa Clarita, CA    | The Packard Humanities                    | Morley Construction Company    | 2013       |
| Universal 172                            | Hollywood, CA        | Universal Studios                         | Universal Studios Hollywood    | 2013       |
| Home Plate Center, Phase II              | Seattle, WA          | American Life                             | SODO Builders                  | 2013       |
| UW Medicine Lake Union, Phase 3.1        | Seattle, WA          | Washington BioMedical Research Facilities | Sellen Construction            | 2013       |
| GSA US Courthouse                        | San Diego, CA        | US General Services Administration        | Hensel Phelps                  | 2013       |
| Hakkasan Las Vegas                       | Las Vegas, NV        | Hakkasan                                  | McCarthy Building Companies    | 2013       |
| Long Beach Courthouse                    | Long Beach, CA       | Judicial Council of California            | Clark Construction Group       | 2013       |
| Vee Quiva Casino                         | Laveen, AZ           | Gila River Indian Community               | Perini Building Company        | 2013       |
| Celgene Tenant Improvement               | San Diego, CA        | Celgene                                   | BNBuilders                     | 2013       |
| San Diego New Central Library            | San Diego, CA        | City of San Diego                         | Turner Construction Company    | 2013       |
| Cal Poly Center for Science & Math       | San Luis Obispo, CA  | Johan Uyttewall                           | Gilbane                        | 2013       |
| USC School of Cinematic Arts             | Los Angeles, CA      | USC School of Cinematic Arts              | MATT Construction              | 2013       |





# COMPLETED PROJECTS CONTINUED

| PROJECT NAME                             | LOCATION               | OWNER/DEVELOPER                       | GC/EMPLOYER                            | COMPLETION |
|--|------------------------|---------------------------------------|--|------------|
| Wallis Annenberg Center for Arts         | Beverly Hills, CA      | Wallis Annenberg Center for Arts      | MATT Construction                      | 2013       |
| Downtown Grand                           | Las Vegas, NV          | CIM Group                             | Breslin Builders                       | 2013       |
| Universal 651                            | Hollywood, CA          | Universal Studios                     | Bernards                               | 2013       |
| UCSF Med. Center @ Mission Bay           | San Francisco, CA      | Regents of the UCSF/OFC               | Enclos Corporation                     | 2013       |
| Graton Rancheria Casino                  | Rohnert Park, CA       | Federated Indians of Graton Rancheria | Perini Building Company                | 2013       |
| Torrance Memorial Medical Center         | Torrance, CA           | Torrance Memorial Medical Center      | McCarthy Building Companies            | 2013       |
| Denver Museum of Nature and Science      | Denver, CO             | Denver Museum of Nature and Science   | GH Phipps                              | 2013       |
| San Diego State University, Aztec Center | San Diego, CA          | San Diego State University            | Sundt                                  | 2013       |
| USC Heritage Hall, Recapitalization      | Los Angeles, CA        | USC School of Cinematic Arts          | MATT Construction                      | 2013       |
| Marriott Grand Chateau, Tower III        | Las Vegas, NV          | Marriott                              | Perini Building Company                | 2013       |
| Disney Buena Vista Street                | Anaheim, CA            | Walt Disney Imagineering              | Walt Disney Imagineering               | 2012       |
| Disney California Cars Land              | Anaheim, CA            | Walt Disney Imagineering              | Clark Construction Group               | 2012       |
| PAC-12 Studio & Office                   | San Francisco, CA      | PAC-12 Enterprises                    | MATT Construction                      | 2012       |
| Resorts World New York                   | Jamaica, NY            | Genting New York, LLC                 | Tutor Perini                           | 2012       |
| Aulani Resort & Spa, Caldera             | Oahu, HI               | Walt Disney Imagineering              | Hawaiian Dredging Construction Company | 2012       |
| Children's Hospital Orange County        | Orange, CA             | Children's Hospital Orange County     | McCarthy Building Companies            | 2012       |
| Children's Hospital Colorado, East Tower | Aurora, CO             | The Children's Hospital               | Phipps/McCarthy                        | 2012       |
| Horseshoe Casino                         | Cincinnati, OH         | Caesar's Entertainment/Rock Gaming JV | Messer-Pendleton                       | 2012       |
| Smith Center for Performing Arts         | Las Vegas, NV          | City of Las Vegas                     | Whiting-Turner Contracting Co.         | 2012       |
| Point Casino                             | Kingston, WA           | Port Gamble S'Klallam Indian Tribe    | Port Gamble S'Klallam Indian Tribe     | 2012       |
| Fort Lewis - UEPH BCT Complex            | Fort Lewis, WA         | US Army Corps of Engineers            | M.A. Mortenson Construction            | 2011       |
| Fort Lewis - WIT                         | Fort Lewis, WA         | US Army Corps of Engineers            | M.A. Mortenson Construction            | 2011       |
| Cottage Hospital Phase 4                 | Santa Barbara, CA      | Cottage Health Systems                | McCarthy Building Companies            | 2011       |
| John Wayne Airport                       | Santa Ana, CA          | John Wayne Airport                    | McCarthy Building Companies            | 2011       |
| Edmonton Intl. Airport Expansion         | Nisku, Alberta, Canada | Edmonton Regional Airports Authority  | PCL Construction                       | 2011       |
| Las Vegas City Hall                      | Las Vegas, NV          | City of Las Vegas                     | Whiting-Turner Contracting Co.         | 2011       |
| Tahoe Forest Cancer Center               | Truckee, CA            | Tahoe Forest Health System            | Geny/Gassiot, Inc.                     | 2011       |
| Thunder Valley Hotel & Casino            | Lincoln, CA            | United Auburn Indian Community        | PENTA                                  | 2010       |
| UC Davis Surgery & Emergency             | Sacramento, CA         | Regents of the University of CA, UC   | Swinerton                              | 2010       |
| Childrens Hospital Los Angeles           | Los Angeles, CA        | Childrens Hospital Los Angeles        | Rudolph and Sletten                    | 2010       |
| Cosmopolitan Resort Casino               | Las Vegas, NV          | Deutsche Bank                         | Perini Building Company                | 2010       |







# COMPLETED PROJECTS CONTINUED

| PROJECT NAME                     | LOCATION            | OWNER/DEVELOPER                   | GC/EMPLOYER                    | COMPLETION |
|----------------------------------|---------------------|-----------------------------------|--------------------------------|------------|
| Valley View Casino Hotel         | San Diego, CA       | San Pasqual Band of Indians       | Swinerton                      | 2010       |
| Kaiser Santa Rosa, North Wing    | Santa Rosa, CA      | Kaiser Permanente                 | HMH Builders, Inc.             | 2010       |
| John Muir, New Tower Addition    | Concord, CA         | John Muir Health                  | Rudolph and Sletten            | 2010       |
| Red Hawk Casino                  | Shingle Springs, CA | Shingle Springs Tribal Gaming     | Rudolph and Sletten            | 2009       |
| California Academy of Sciences   | San Francisco, CA   | California Academy of Sciences    | Webcor Builders                | 2009       |
| New de Young Museum              | San Francisco, CA   | Corporation of the Fine Arts      | Swinerton                      | 2009       |
| Kaiser Downey Medical Center     | Downey, CA          | Kaiser Permanente                 | McCarthy Building Companies    | 2009       |
| CityCenter                       | Las Vegas, NV       | MGM Mirage/Dubai World            | Perini Building Company        | 2009       |
| Multicare Emergency Expansion    | Tacoma, WA          | Multicare Health System           | Skanska                        | 2009       |
| VA Nursing Home & Kitchen        | Tacoma, WA          | Department of Veterans Affairs    | PCL Construction               | 2009       |
| The Bravern                      | Bellevue, WA        | S/I Meydenbauer, LLC              | Skanska                        | 2009       |
| Lou Ruvo Center for Brain Health | Las Vegas, NV       | Keep Memory Alive Foundation      | Whiting-Turner Contracting Co. | 2009       |
| Cal Poly Student Housing         | San Luis Obispo, CA | Cal Poly State University         | Clark Construction Group       | 2009       |
| Pacific Beacon                   | San Diego, CA       | Clark Realty Capital, LLC         | Clark Construction Group       | 2009       |
| Montage Hotel                    | Beverly Hills, CA   | Beverly Hills Luxury Hotel, LLC   | Charles Pankow Builders, LTD   | 2009       |
| The Palazzo                      | Las Vegas, NV       | The Lido Casino Resort, LLC       | Taylor International           | 2008       |
| Fullerton Commons                | Fullerton, CA       | N.Orange Co. Community College    | C.W. Driver                    | 2008       |
| Casino Snoqualmie                | Snoqualmie, WA      | Snoqualmie Tribe                  | Skanska                        | 2008       |
| Aliante Station Casino           | Las Vegas, NV       | Aliante Gaming, LLC               | PENTA                          | 2008       |
| Allure                           | Las Vegas, NV       | Fifield Realty Corporation        | Bovis Lend Lease               | 2008       |
| One Las Vegas                    | Las Vegas, NV       | Mibbar Condo Development, LP      | J.E. Dunn                      | 2008       |
| Agua Caliente Expansion          | Rancho Mirage, CA   | Agua Caliente                     | Roel Construction              | 2008       |
| Washoe Medical Center            | Reno, NV            | Washoe Health Systems             | Sellen/Clark & Sullivan JV     | 2008       |
| Oceanside Pier Resort            | Oceanside, CA       | Fairfield Resorts, Inc.           | Davis Reed Construction        | 2008       |
| Los Robles Medical Center        | Thousand Oaks, CA   | HCA - The Healthcare Company      | Kitchell Contractors, Inc.     | 2008       |
| Sunrise Hospital Expansion       | Las Vegas, NV       | Sunrise Medical Center, LLC       | Kitchell Contractors, Inc.     | 2007       |
| Wilshire Vermont                 | Los Angeles, CA     | Wilshire Vermont Housing Partners | Taisei Construction            | 2007       |
| Kaiser Antioch Hospital          | Antioch, CA         | Kaiser Permanente                 | HMH Builders, Inc.             | 2007       |
| Red Rock Resort                  | Las Vegas, NV       | Station Casinos, Inc.             | Perini Building Company        | 2006       |
| White Memorial Hospital          | Los Angeles, CA     | White Memorial Charles            | Pankow Builders, LTD           | 2006       |
| Broadway Tower 655               | San Diego, CA       | Landford Associates, Inc.         | Webcor Builders                | 2006       |





# COMPLETED PROJECTS CONTINUED

| PROJECT NAME                    | LOCATION             | OWNER/DEVELOPER                            | GC/EMPLOYER                        | COMPLETION |
|---------------------------------|----------------------|--|------------------------------------|------------|
| Simi Valley Town Center Mall    | Simi Valley, CA      | Forest City Development                    | Whiting Turner Contracting         | 2006       |
| Element Condos                  | San Diego, CA        | Centex Homes                               | Centex Construction                | 2006       |
| Caesars Palace South Tower      | Las Vegas, NV        | Caesars Entertainment                      | Perini Building Company            | 2005       |
| Harrah's Rincon Casino          | Valley Center, CA    | Rincon San Luiseno Band of Mission Indians | W.E. O'Neil Construction           | 2005       |
| Green Valley Ranch Resort       | Henderson, NV        | Station Casinos, Inc.                      | Perini Building Company            | 2004       |
| Broadway Tower                  | Olympia, WA          | Nisqually Indians                          | Aecom                              | 2004       |
| Pechanga Casino Expansion       | Temecula, CA         | Pechanga Band of Luiseno Mission Indians   | Perini Building Company            | 2004       |
| San Manuel Casino               | Highland, CA         | San Manuel Band of Mission Indians         | Perini Building Company            | 2004       |
| Casino Morongo                  | Cabazon, CA          | Morongo Band of Mission Indians            | Perini Building Company            | 2004       |
| Caesars Coliseum                | Las Vegas, NV        | Park Place Entertainment                   | Perini Building Company            | 2003       |
| Burbank Entertainment Village   | Burbank, CA          | Burbank Entertainment Village, LLC         | Vratsinas Construction Company     | 2003       |
| Bay Street Emeryville           | Emeryville, CA       | Bay Street Partners, LLC                   | DPR Construction                   | 2003       |
| Hyatt Grand Champion Resort     | Indian Wells, CA     | Solit Interests Group                      | Krump Construction                 | 2003       |
| Marriott Renaissance Hotel      | Las Vegas, NV        | Jackson Shaw Company                       | Perini Building Company            | 2003       |
| Pechanga Entertainment Center   | Temecula, CA         | Pechanga Band of Luiseno Mission Indians   | Perini Building Company            | 2002       |
| Ameristar Casino                | St. Charles, MO      | Ameristar Casino St. Charles, Inc.         | Ameristar Casino St. Charles, Inc. | 2002       |
| Marriott Lodge @ Lake Tahoe     | South Lake Tahoe, CA | Marriott Ownership Resorts, Inc.           | Perini Building Company            | 2002       |
| Polo Towers                     | Las Vegas, NV        | Diamond Resorts International              | Perini Building Company            | 2002       |
| Grove Cinemas                   | Hollywood, CA        | Caruso Affiliated Holdings                 | Whiting-Turner Company             | 2002       |
| Hollywood and Highland          | Los Angeles, CA      | TrizecHahn Development Group               | McCarthy Building Companies        | 2001       |
| Caesars Palace Facade Remodel   | Las Vegas, NV        | Park Place Entertainment                   | Perini Building Company            | 2001       |
| Palms Resort Hotel and Casino   | Las Vegas, NV        | George Maloof                              | Perini Building Company            | 2001       |
| The Fiesta Hotel and Casino     | Henderson, NV        | Station Casinos, Inc.                      | Perini Building Company            | 2001       |
| Desert Passage @ Aladdin        | Las Vegas, NV        | TrizecHahn Development Group               | Whiting-Turner Company             | 2000       |
| 246 2nd Street Tower            | San Francisco, CA    | 2nd Street Tower Associates                | Morse Diesel                       | 2000       |
| Disney's Grand California Hotel | Anaheim, CA          | Walt Disney Imagineering                   | Turner Construction Company        | 2000       |
| MGM Grand Mansion               | Las Vegas, NV        | MGM Grand, Inc.                            | Marnell Corrao Associates          | 1999       |
| Paris Casino Resort             | Las Vegas, NV        | Park Place Entertainment                   | Perini Building Company            | 1997       |





# INTERNATIONAL COMPLETED PROJECTS

| PROJECT NAME                              | LOCATION  | OWNER/DEVELOPER       | GC/EMPLOYER                        | COMPLETION |
|---|-----------|-----------------------|------------------------------------|------------|
| IMG World of Adventure                    | Dubai     | Galadari Bros.        | Galadari Bros.                     | 2016       |
| Cleveland Clinic                          | Abu Dhabi | Cleveland Clinic      | Sixco                              | 2014       |
| Disneyland HK Grizzly Gulch               | Hong Kong | HK Disneyland         | HK Disneyland/Yau Lee Construction | 2012       |
| Disneyland HK Castle Decoration           | Hong Kong | Hong Kong Disneyland  | Hong Kong Disneyland               | 2011       |
| Rocco Forte Hotel                         | Abu Dhabi | Al Farida             | KHS&S                              | 2011       |
| Ba Na Hills Resort                        | Vietnam   | Sun Group             | Sun Group                          | 2011       |
| Lights, Camera, Action, Universal Studios | Singapore | Resorts World Sentosa | Resorts World Sentosa              | 2010       |
| Chamber of Treasures at RWS               | Singapore | Resorts World Sentosa | Resorts World Sentosa              | 2010       |
| Lake of Dreams at RWS                     | Singapore | Resorts World Sentosa | Resorts World Sentosa              | 2010       |
| Marina Bay Sands - Casino Artwork         | Singapore | Marina Bay Sands      | Marina Bay Sands                   | 2010       |
| Journey to Madagascar, Universal Studios  | Singapore | Resorts World Sentosa | Resorts World Sentosa              | 2010       |
| Crane Dance at RWS                        | Singapore | Resorts World Sentosa | Resorts World Sentosa              | 2010       |
| Palapas/Canopies, Universal Studios       | Singapore | Resorts World Sentosa | Resorts World Sentosa              | 2009       |
| Jurassic Park, Universal Studios          | Singapore | Resorts World Sentosa | Resorts World Sentosa              | 2009       |
| Ripley's Louis Tussaud                    | Thailand  | Minor Group           | Minor Group                        | 2009       |

